



**Department of Energy**  
Savannah River Operations Office  
P.O. Box A  
Aiken, South Carolina 29802

**NOV 3 0 2006**

Mr. James Isom, General Manager  
Wackenhut Services, Incorporated  
Savannah River Site  
P. O. Box W  
Aiken, SC 29802

Dear Mr. Isom:

**SUBJECT: Award Fee Determination for April 1, 2006, through September 30, 2006, of Contract DE-AC09-99-SR18950**

I have completed my evaluation of the Wackenhut Services, Incorporated-Savannah River Site (WSI-SRS) contract performance and determined your award fee based on the Performance Objectives and Criteria set forth in the Award Fee Plan. These objectives and criteria reflect the SRS Management Focus Areas of safety and security; technical capability and performance; community, state and regulator relationships; cost-effectiveness; and corporate perspective.

As the Fee Determination Official for the Savannah River Operations Office (SR), I am pleased to inform you that WSI-SRS earned 98% of the available fee of \$1,850,000. By using established rating criteria, WSI-SRS demonstrated an excellent level of performance during this period. As our Nation remains in a heightened security posture, WSI-SRS continued to demonstrate sound protection strategies while also receiving numerous awards from external entities to validate superior performance.

WSI-SRS continued to provide essential support for the Site's closure activities and was especially proactive in support of the de-fueling of F-Area Material Storage (FAMS) facility and the blend-down activities in 200-H Area. Protective Force Supervisors participated in the development of the formal FAMS downgrade plan and worked closely with operations personnel to develop effective security measures and scheduled protective force staffing necessary to support highly visible closure initiatives and numerous material movements between Areas. Throughout this effort, WSI-SRS demonstrated professionalism, flexibility, and effective teamwork with operations personnel to meet SRS closure goals and objectives.

WSI-SRS was very proactive in working with the DOE-SR and Washington Savannah River Company in support of the 2003 DBT implementation. Numerous planning meetings, procurement activities, procedure changes, and training activities occurred in an effort to ensure WSI-SRS PF readiness. Due to a number of Departmental revisions to the DBT, the project plan was accelerated which resulted in WSI-SRS having to expedite the planning, training, testing, and validation activities. Your organization conducted a thorough Operational Readiness Review to

NOV 30 2006

Mr. Isom

2

validate WSI-SRS's commitment to meet the September 30, 2006, implementation date. This was a significant accomplishment for WSI-SRS and the Site as a whole.

During this period the Savannah River Site underwent an assessment by the Department of Energy (DOE)-Headquarters Office of Independent Oversight Inspection of the Safeguards and Security Programs and WSI-SRS Protective Force (PF) Operations. This assessment was conducted nine months earlier than previously scheduled, requiring you to accelerate your planning and preparation activities. Even on an accelerated schedule, you maintained excellent day to day PF operations while undergoing several months of evaluated performance testing, two Force-On-Force exercises and two limited scope performance tests during the assessment. The WSI-SRS PF personnel performed well in all areas, and exceptionally well in the performance testing phase of the assessment. WSI-SRS's performance, along with their in-depth planning and professionalism, resulted in an extremely safe and successful inspection.

At the request of the South Carolina Law Enforcement Division (SLED), WSI-SRS provided three canine explosive detector teams to assist with security protection activities during the National Governors Association Conference held in Charleston, SC, in August 2006. DOE-SRS was advised by SLED that the support provided by WSI-SRS was critical to the success of security measures required at a number of venues throughout the Charleston, SC, area. WSI-SRS personnel worked closely with other Federal and State Law Enforcement Agencies in the planning and execution of this significant event, which is a credit to your canine program.

It is also recognized that during this period you received awards for excellent performance from external entities validating operational readiness. WSI-SRS captured the top awards in the Security Protection Officer Training Competition (SPOTC) held in Albuquerque, NM. For the third consecutive year, WSI-SRS won both the individual Security Protection Officer of the Year Award and the Secretary's Trophy for first place in the team event. This accomplishment is unprecedented in this highly competitive training competition and is a testament to the WSI Training Divisions' commitment to tactical training skills and moving to a Tactical "elite force" consistent with the Departments goals.

At the annual DOE Aviation Operations and Safety Workshop, the SRS Aviation Team received the DOE Jeff Snow Aviation Program Memorial Award. This award (renamed this year in memory of Jeff Snow, a former WSI-SRS Aviation Manager) is given in recognition of the best overall DOE Aviation Operations Program in five categories to include: Management and Administration; Operations; Maintenance; Training and Safety. This is the fourth time the SRS Aviation team has won this award, which is a highly significant accomplishment and validates WSI-SRS's commitment to setting the standard within DOE Aviation Operations.

During this rating period, WSI-SRS experienced some access control, programmatic and safety issues that will require further management attention to details in these areas. With your organization's many significant achievements in the PF transition to the more rigorous tactical training, your continued focus on worker injury and illness rates will be of paramount importance to the success of this initiative.

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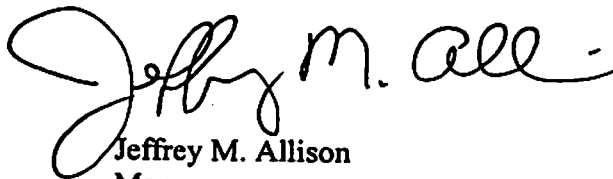
Mr. Isom

3

Overall, the achievements and accomplishments during this rating period demonstrate professional excellence and illustrate the premier role WSI-SRS maintains in the DOE security community. WSI-SRS is clearly committed to meeting the challenges that lay ahead with implementation of the 2005 DBT initiatives; major projects that include the canine facility and range upgrades; instituting dynamic tactical/leader driven training to achieve a tactical/elite force; and successful contract negotiations with Labor Union organization. DOE-SR oversight personnel will be meeting with your staff to discuss this award fee evaluation in further detail.

Thank you for your continued excellent work in support of the missions at SRS and throughout the complex.

Sincerely,

A handwritten signature in black ink, appearing to read "Jeffrey M. Allison". The signature is fluid and cursive, with the first name "Jeffrey" being the most prominent part.

Jeffrey M. Allison  
Manager

OSSES-07-001

cc: R. Allen, WSI-SRS, 703-B